



2025-26 Strategic Plan



Mission

Provide renewable energy at competitive rates and equitably reinvest to support sustainable communities.

Vision

Our vision is to think globally and act locally by empowering our communities with choice, transforming the energy landscape, driving a sustainable future, and ensuring that no community is left behind in this transition to renewable energy.

Board of Directors



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Councilmember

City of Buena Park



James Mai, Vice Chair

Vice Mayor

City of Irvine



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Message from our Chief Executive Officer

As we begin a new chapter in our journey as a Community Choice Aggregate (CCA), I want to reaffirm our strong commitment to transforming the energy landscape in Orange County. At the Orange County Power Authority (OCPA), we believe that access to renewable energy should be sustainable and affordable for all community members. As a not-for-profit organization, our primary mission is to deliver maximum value to you, our customers. With our 2025-2026 Strategic Plan Update, we are focusing on several key priorities:

Enriching and Growing the OCPA Community - We recognize that our strength lies in our community. We will focus on building partnerships, fostering collaboration, engaging our communities meaningfully, and being intentional about our growth.

Prioritizing Fiscal Sustainability and Affordability - We remain dedicated to ensuring that our rates reflect our commitment to sustainability while being financially accessible to all community members.

Designing and Deploying Community-Aligned Customer Programs - Our team is diligently working to create programs that align with our community's unique goals and needs, ensuring that we meet and exceed your expectations.

Energizing Our Community with Renewable Energy Sources - Our vision for a sustainable future involves actively increasing our reliance on renewable energy sources, reducing our carbon footprint, and enhancing our local energy independence.

Raising Awareness of Community Energy & Advocating for Our Customers - We are committed to educating our community about energy choices and advocating for your needs to ensure you have a voice in the energy landscape.

As we move forward, I am excited about the opportunities. We can build a cleaner, more sustainable energy future for Orange County. Thank you for being a vital part of this journey.

Warm regards,



Joseph M. Mosca
Chief Executive Officer

Meet the OCPA Team

OCPA is comprised of capable and diligent staff who enjoy serving our member communities. OCPA's success is driven by its staff. By providing clear objectives, reasonable autonomy, and a workplace culture that nurtures growth and inclusion, OCPA's staff are empowered to succeed and thrive. We are building a culture of investment in one another and a stronger future for our team, our customers, and the communities served by OCPA.



Enrich & Grow the OCPA Community

Value Statement:

OCPA engages with local leaders, community organizations, and educational institutions to help foster a deeper understanding of renewable energy and the benefits of CCAs. Staff continuously build and maintain relationships with key stakeholders to ensure ongoing support and collaboration.

Objectives:

Present an overview of CCAs and OCPA to two (2) organizations per quarter that cover the wider Orange County region or that are focused on non-member cities.

Responsible Party/ Month Due

Director of Comms &
External Affairs
October 2025

Present OCPA to key stakeholders in at least two (2) prospective member cities to promote OCPA's mission and benefits.

Director of Comms &
External Affairs
June 2026

Develop educational tools and programs that promote renewable energy for students of all ages, including school partnerships, curriculum support, internship program, youth ambassador program, and community academy.

Director of Comms &
External Affairs
June 2026

Partner with new local CBOs, including food assistance organizations, to promote state-funded low-income programs widely in member cities, including CARE, FERA, and Medical Baseline.

Director of Comms &
External Affairs
December 2025



Prioritize Fiscal Sustainability & Affordability

Value Statement:

OCPA will maintain a robust financial strategy that ensures affordable rates and fiscal health. Staff regularly review and adjust financial plans to adapt to market changes, regulatory shifts, legislative mandates, and optimize cost-saving opportunities.

Objectives:

Responsible Party/ Month Due

Ensure affordable rates for OCPA customers while covering all expenses and advancing equitable renewable energy initiatives.

Chief Financial Officer
January 2026

- Maintain 2026 Basic Choice rates below SCE's equivalent generation rates to ensure competitiveness.
- Design OCPA's 2026 rates to fully cover operational expenses, debt obligations, and reserve contributions.
- Monitor SCE's 2026 generation rates and Power Charge Indifference Adjustment (PCIA) updates.
- Develop a comprehensive energy cost mitigation plan for FY2025/26, including scenario analysis for rate volatility and a review of existing power procurement contracts.
- Benchmark OCPA rates against other CCAs in the SCE service area to ensure industry competitiveness.

Strengthen Financial Resilience and Credit Rating Preparation.

Chief Financial Officer
December 2025

- Accumulate an operating reserve of 30-50% of total FY2025/26 budgetary operating expenses, prioritizing liquidity for operational flexibility.
- Develop a detailed roadmap for obtaining a credit rating by 2027.

Explore innovative financing to optimize long-term power procurement costs and educate the board on options.

Chief Financial Officer
December 2025

- Conduct a feasibility study for green prepayment bonds, assessing market conditions, OCPA's financial readiness, and alignment with power procurement goals.
- Host a prepay transaction workshop for the Board to evaluate green bond options, incorporating case studies of successful CCA bond issuances and a clear comparison of costs and benefits.

Initiate planning for a 0.5MW local renewable energy project in a Disadvantaged Community (DAC) to serve income-qualified residential customers without rooftop solar access. The project will provide 100% renewable energy and a 20% bill discount.

Chief Financial Officer
January 2026

Design & Deploy Community-Aligned Customer Programs

Value Statement:

OCPA collaborates with member cities to identify and address energy program needs. Staff develop and implement customer programs that meet specific needs/fill specific gaps while enhancing energy efficiency and sustainability in member communities. OCPA tracks and applies for relevant state and federal funding to support local member cities while also creating local grant funding opportunities to support community initiatives.

Objectives:

Finalize the Community Needs Assessment for the Community Power Plan and present the findings and next steps.

Responsible Party/ Month Due

Director of Comms &
External Affairs
October 2025

Develop three (3) new customer programs consistent with the needs identified in the Community Needs Assessment of the OCPA Community Power Plan.

Director of Comms &
External Affairs
April 2026

Continue to expand grant and program offerings with a year-over-year growth goal of 25%, respective to total funds allocated, number of applications received, and number of new recipients.

Energy Programs
Manager
June 2026

Develop a landing page specifically for low-income residents to connect with programs, including EBD-DI and DAC-GT programs, once launched; and market resource to community partners and networks.

Director of Comms &
External Affairs
December 2025



Energize Our Community with Renewable Energy Sources

Value Statement:

OCPA invests in and develops local renewable energy projects to enhance grid sustainability. OCPA monitors and mitigates risks to ensure the stability and growth of its energy portfolio. Staff will collaborate with technology partners and other CCAs to innovate and share resources.

Objectives:

Implement the first OCPA local generation programs, establishing contracts for developing small-scale distributed storage facilities with a 1-5 megawatt capacity each.

Responsible Party/ Month Due

Director of Power
Resources
March 2026

Establish precise metrics and effective tools to proficiently identify, avoid, and mitigate market and credit risks for OCPA.

Director of Power
Resources
March 2026

Create local partnerships with clean technology companies to advance emerging long-term energy storage and technologies.

Director of Power
Resources
June 2026

Forge partnerships with other CCAs to acquire shared resources, mitigate development risks, and capitalize on economies of scale.

Director of Power
Resources
December 2025

Create a more sustainable electric grid with measurable milestones above California's renewable energy goals.

Director of Power
Resources
June 2026

Create partnerships with member agencies to identify local development opportunities.

Director of Power
Resources
December 2025

Release at least two (2) long-term solicitations for renewable energy resources.

Director of Power
Resources
June 2026

Raise Awareness of Community Energy & Advocate for Our Customers

Value Statement:

OCPA continuously engages with the community through diverse events and educational programs to raise awareness about OCPA and the benefits of renewable and carbon-free energy. Staff foster strong relationships with elected policymakers, local businesses, and culturally representative organizations to ensure inclusive outreach.

Objectives:

Develop a toolkit of materials for Board member use in engaging with prospective cities about OCPA.

**Responsible Party/
Month Due**

Director of Comms &
External Affairs
December 2025

Host at least two (2) independent pop-up events in member cities per quarter.

Director of Comms &
External Affairs
June 2026

Sponsor and help facilitate a small business mixer to build community and opportunities for education about OCPA and renewable energy solutions.

Director of Comms &
External Affairs
February 2026

Develop education curricula for elected officials and their staff; provide this training opportunity annually.

Director of Comms &
External Affairs
March 2026

Develop working relationships with culturally representative organizations to ensure representative and equitable outreach in the top threshold languages.

Director of Comms &
External Affairs
December 2025

Enhance OCPA's legislative and regulatory advocacy efforts by developing an advocacy roadmap to engage with key stakeholders and legislators to ensure outcomes consistent with OCPA's strategic goals.

Regulatory & Legislative
Manager
July 2025

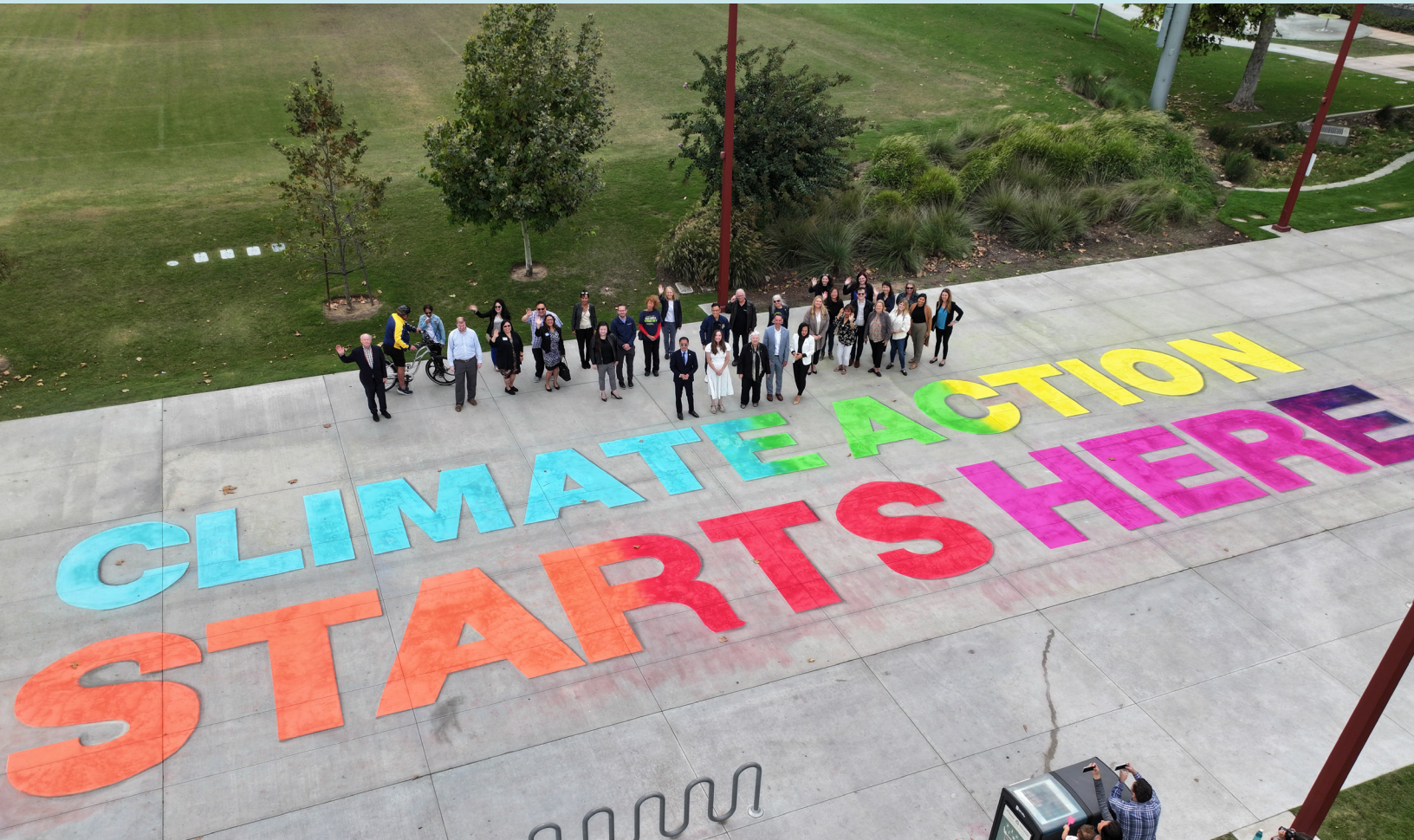
Develop and implement a regulatory monitoring framework to ensure all departments are consistently informed about regulatory changes and their implications.

Regulatory & Legislative
Manager
December 2025

Create a Policy Risk Assessment Guide to help OCPA determine the risk involved with different policy decisions at the state and federal level in both the regulatory and legislative arena.

Regulatory & Legislative
Manager
December 2025

We Are More Powerful Together



**2 Billion lbs. of CO2 emissions reduced,
since launch in 2022**